

# Extracts from the provisional audited annual financial results for the year ended 31 December 2021

## Key features

### Disciplined capital allocation

#### Attributable free cash flow

**R30.5 billion**

up by 47%

#### ROCE of

**147%**

up from 109%

#### Final cash dividend of

**R30.50 per share**

total cash dividend of R103.20 per share

### Value-focused growth

#### Average realised FOB export price of

**US\$161/tonne<sup>1</sup>**

18% above benchmark

#### Cost savings of

**R0.9 billion**

R4.1 billion saved since 2018

#### Strong EBITDA margin of

**63% up from 57%**

#### Closing net cash of

**R17.5 billion**

### Strong sustainability performance

**Five years and seven months of fatality-free production**

**Zero**

new cases of occupational diseases

**Over six years**

without any level 3 – 5 environmental incidents

**R88.9 billion**

of shared value created

**R36 million**

of Covid-19 community support



## Revenue

for the year ended

Rand million	31 Dec 2021	31 Dec 2020	% change
Revenue	102,092	80,104	27

## Earnings per share

for the year ended

Rand per share	31 Dec 2021	31 Dec 2020	% change
<b>Earnings</b>			
Basic	103.67	71.03	46
Diluted	103.37	70.79	46
<b>Headline earnings</b>			
Basic	103.65	71.07	46
Diluted	103.35	70.83	46
<b>Dividend</b>			
Interim	72.70	19.60	271
Final	30.50	41.30	(26)

## Salient features and operating statistics

for the year ended

	31 Dec 2021	31 Dec 2020	% change
<b>Market information</b>			
Closing share price (Rand)	460	623	(26)
Market capitalisation (Rand million)	148,160	200,598	(26)
<b>Net asset value attributable to owners of Kumba (Rand per share)</b>	138.53	147.31	(6)
<b>Operating statistics ('000 tonnes)</b>			
Production <sup>1</sup>	40,862	37,621	9
Sishen	28,014	25,764	9
Kolomela	12,848	11,857	8
Sales <sup>1</sup>	40,262	40,308	-
Export sales	40,155	39,950	1
Domestic sales	107	358	(70)
<b>Sishen mine FOR unit cost (Rand per tonne)</b>			
Unit cost	555.24	531.60	4
Cash cost	432.01	361.79	19
<b>Kolomela mine FOR unit cost (Rand per tonne)</b>			
Unit cost	444.15	447.80	(1)
Cash cost	324.05	304.31	6

<sup>1</sup> Production and sales volumes, prices and C1 costs are reported in wet metric tonnes. (Kumba product has approximately 1.6% moisture). The comparatives have been restated as Kumba previously reported on a dry basis.

## Notice of final cash dividend

At its Board meeting on 21 February 2022, the directors approved a gross final cash dividend of 3,050 cents per share on the ordinary shares from profits accrued during the year ended 31 December 2021. The dividend has been declared from income reserves.

The dividend will be subject to a dividend withholding tax of 20% for all shareholders who are not exempt from or do not qualify for a reduced rate of withholding tax. The net dividend payable to shareholders subject to withholding tax at a rate of 20% amounts to 2,440 cents per share.

The issued share capital at the declaration date is 322,085,974 ordinary shares.

### The salient dates are as follows:

Publication of declaration data:  
Tuesday, 22 February 2022

Last day for trading to qualify and participate in the final dividend:  
Tuesday, 15 March 2022

Trading ex-dividend commences:  
Wednesday, 16 March 2022

Record date:  
Friday, 18 March 2022

Dividend payment date:  
Tuesday, 22 March 2022

Share certificates may not be dematerialised or rematerialised between Wednesday, 16 March 2022 and Friday, 18 March 2022 both days inclusive.

Any change of address or dividend instructions must be provided by the last day for trading.



For more information please visit:  
[www.angloamericankumba.com](http://www.angloamericankumba.com)

# Kumba continues to deliver value for all stakeholders

## Mpumi Zikalala, Chief Executive of Kumba, said:

“2021 has been an exceptional year of delivery. Our continued focus on prioritising the safety, health and livelihoods of our colleagues and communities is evident in us achieving more than five years of fatality-free production.

“Despite weather and logistical challenges, production increased by 9% to 40.9Mt. Strong prices combined with our high-quality products and operational resilience, resulted in a record EBITDA of R64.6 billion, while our disciplined capital allocation and robust balance sheet have enabled us to declare a final dividend of R30.50 per share.

“We are committed to creating purpose-led value for our stakeholders, and I am privileged to be taking on the stewardship of this business.”

## Extracts from the provisional audited annual results for the year ended 31 December 2021

This unaudited short-form announcement is the responsibility of the directors of the Company. The information disclosed is only a summary of the information in the full audited announcement and does not contain full or complete details. The full annual results announcement should be considered for any investment decisions. The full annual results announcement for Kumba has been released on SENS and is available for viewing at <https://senspdf.jse.co.za/documents/2022/JSE/ISSE/KIO/KumbaFY21.pdf> and is available on the Company's website [www.angloamericankumba.com/investors/financial-results-centre.aspx](http://www.angloamericankumba.com/investors/financial-results-centre.aspx). The full results announcement is also available for inspection at the Company's registered office during normal business hours and is available at no charge. Alternatively, copies of the full announcement may be requested from the Company's investor relations department (<https://www.angloamericankumba.com/investors/shareholder-communication>).

The consolidated and Company annual financial statements were audited by PricewaterhouseCoopers Inc. who issued an unmodified audit opinion on these financial statements.

Their audit opinion, together with the accompanying financial statements, can be viewed on the Company's website [www.angloamericankumba.com/investors/financial-results-centre.aspx](http://www.angloamericankumba.com/investors/financial-results-centre.aspx) which also provides more details on the key audit matter on page 13 of the annual financial statements, being the environmental rehabilitation and decommissioning provisions.

Any reference to future financial performance included in this announcement has not been audited or reported on by the Company's external auditors.

22 February 2022

Kumba Iron Ore Limited is a member of the Anglo American plc Group  
Registration number: 2005/015852/06

JSE share code: KIO ISIN: ZAE000085346

#### Directors

**Non-executive:** TP Goodlace (British/South African) (Chairman), MS Bomela, SG French (Irish), MA Jenkins, NB Langa-Royds, TM Mkhwanazi, SS Ntsaluba, BP Sonjica, MJ Tsele, DG Wanblad

**Executive:** ND Zikalala (Chief Executive), BA Mazarura (Zimbabwean) (Chief Financial Officer)

**Registered office:** Centurion Gate Building 2B, 124 Akkerboom Road, Centurion, 0157, South Africa

**Transfer Secretaries:** Computershare Investor Services Proprietary Limited, Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196, South Africa, Private Bag X9000, Saxonwold, 2132

**Sponsor:** RAND MERCHANT BANK (A division of FirstRand Bank Limited)